# TASKS MADE

Arla

Creating a task based Intranet – and making tasks a bit more fun

Jonas Bladt Hansen, Sydney, June 1st 2017



## About Arla





## Arla in the world





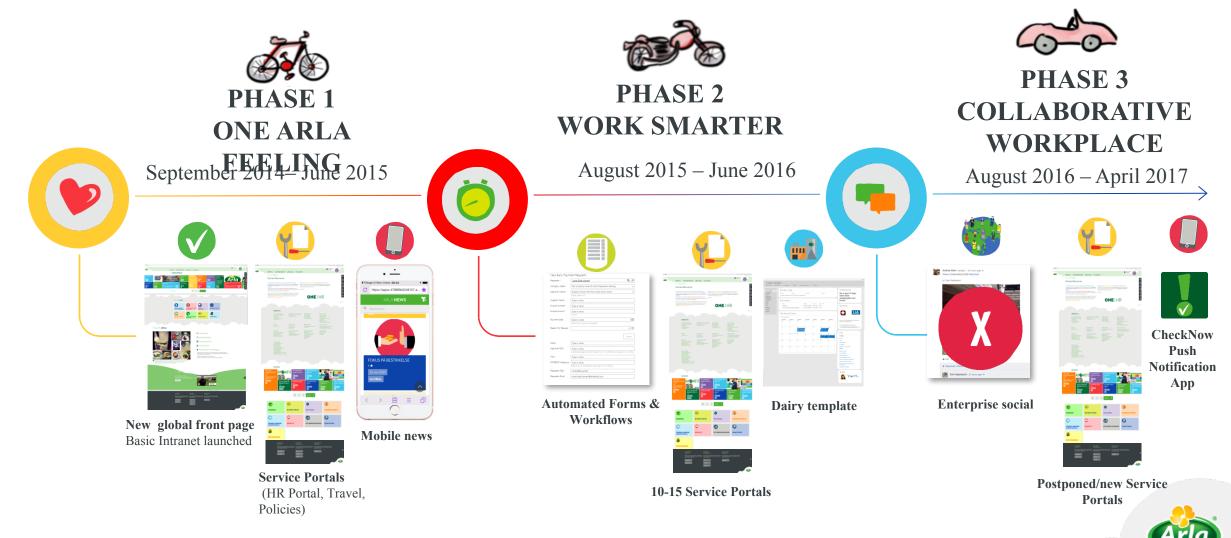
## THE PROJECT



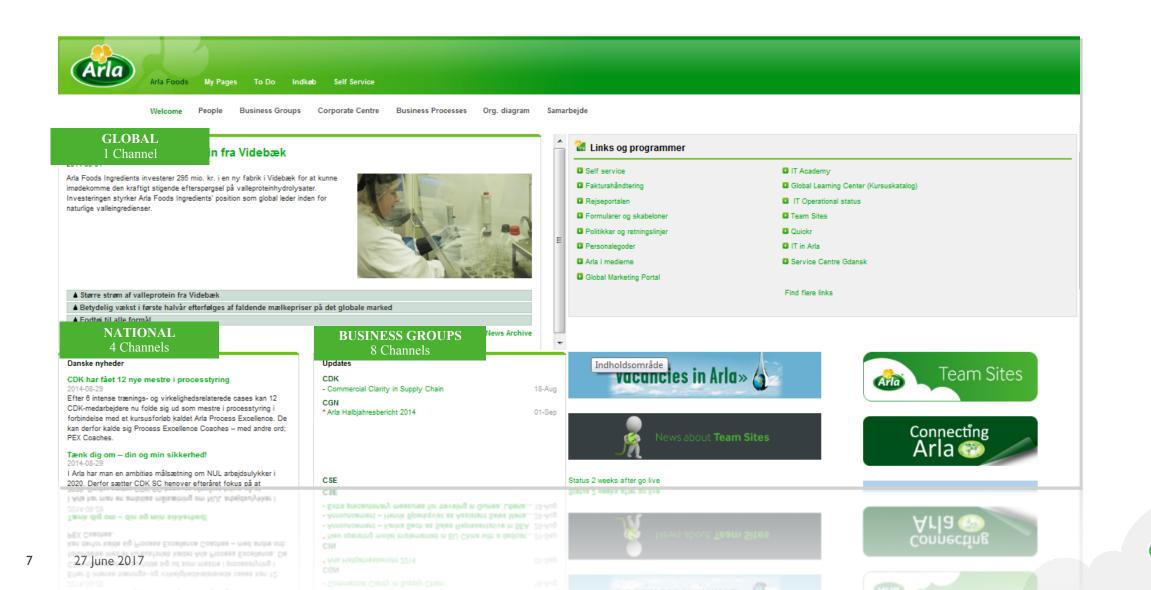


## **CheckIn (One Portal Programme)**

Main Deliveries & Main Objectives



## Where we came from







...your Intranet is a highway and you are working at the national traffic agency, responsible for signage. You are about to do the signage on the motorways out of Sydney. This is were people are going:

Wollongong Newcastle Canberra Gold Coast Logan City Narooma Jervai's Bay Point Hick's Lighthouse Kosciuszko

Moruya Bateman's Bay Wentworth Blue Mountains Katoomba

Hunter Valley Jervis Bay Royal National Park Kangaroo Valley Melbourne National Park Coffs Harbour Walgett Leura Brisbane



## **Informing along the way** Additional info needed

...you should also inform about

Speed limits

SOS spots

Gas stations

Rest areas

Radio stations

Roadwork

Exits

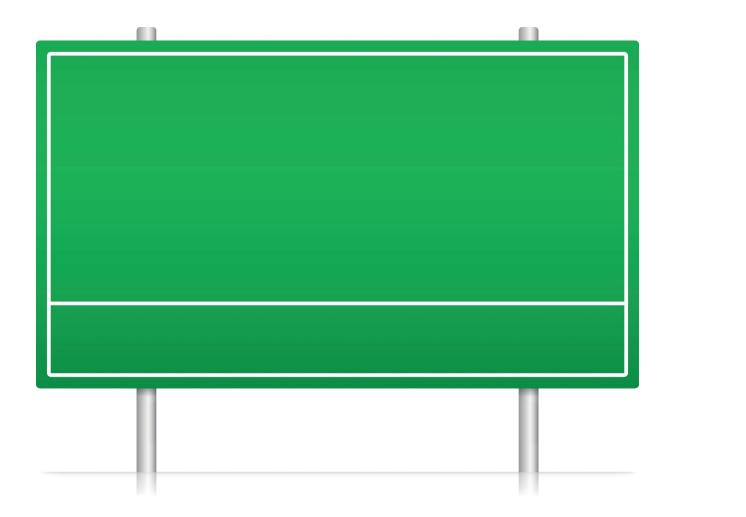
Distances

**Tourist Attractions** 

...and much more

## All this info but so little space

But you only have that much space:





## And your users do not have much time to keep attention

...and only a few seconds to get attention!





Welcome to our sign We constantly strive to give you the best guidance you can get. Our values are

- Simplicity
- Customer focused
- Responsibility

### If you are travelling to Melbourne you should



## How signage looks most of the time







## DOES ANY OF THIS SOUND FAMILIAR?



# **CREATING** TASK BASED INTRANET

 $16 \frac{27 \text{ Jur}}{2017}$ 

## **Web design for Homo Sapiens** Behaviour to keep in mind when designing web pages





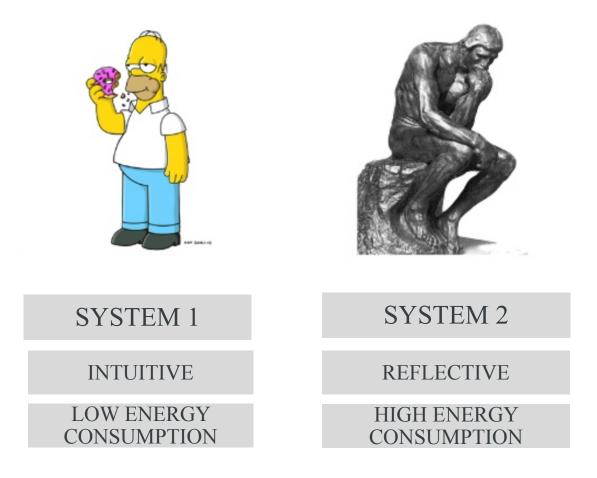
## **Our ambition** When designing a task based Intranet



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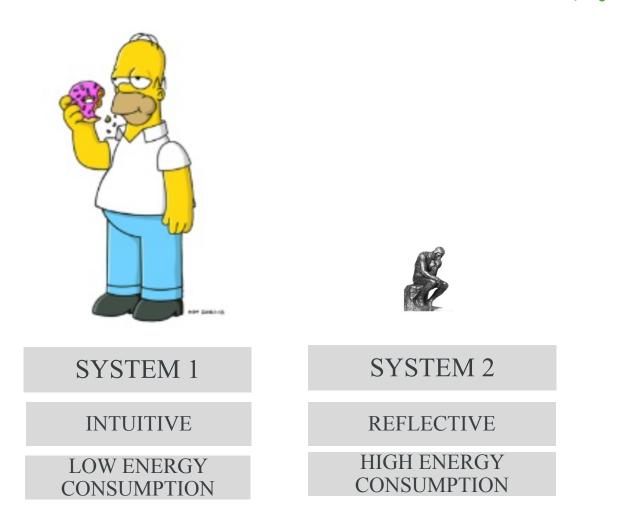


## Two ways of thinking System 1 & 2



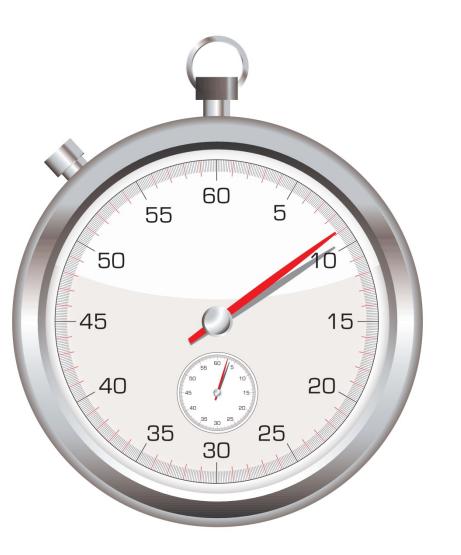


System 1 and 2 ~95 % of our actions are intuitive/based on habits (System 1)





## We are impatient



91 % of users don't go on to page 2 on Google search

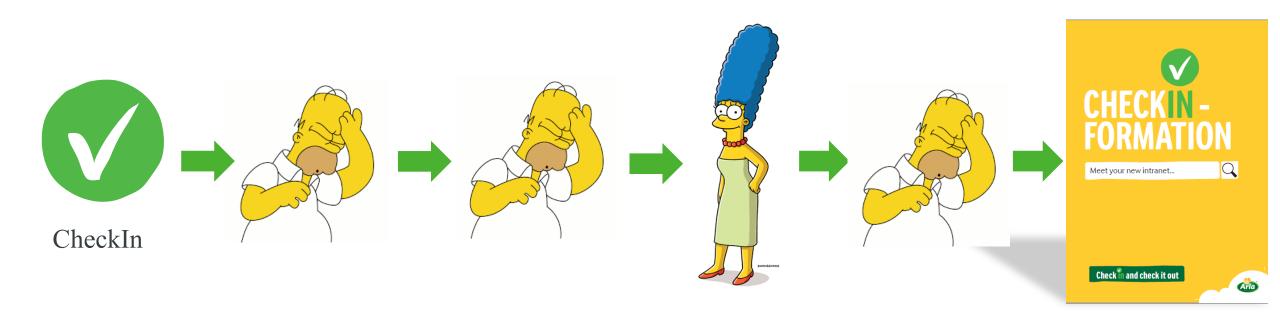
https://www.quora.com/How-many-Google-searchers-go-to-page-two-of-their-search-results

55 % of users leave a webpage after less than 15 seconds

http://blog.hubspot.com/marketing/chartbeat-websiteengagement-data-nj#sm.000012h3wzv9hwdv6spvcc1kzicff



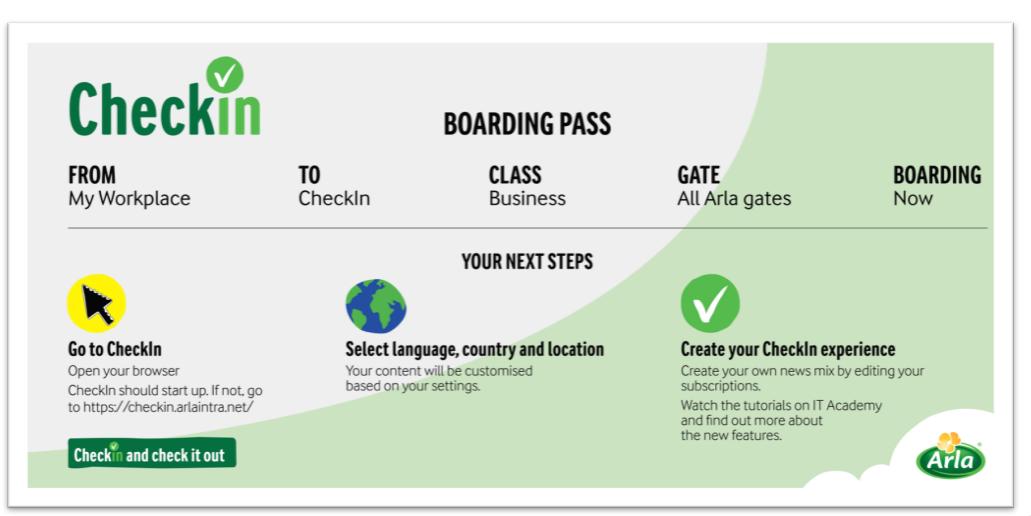
## We don't read instructions We muddle through





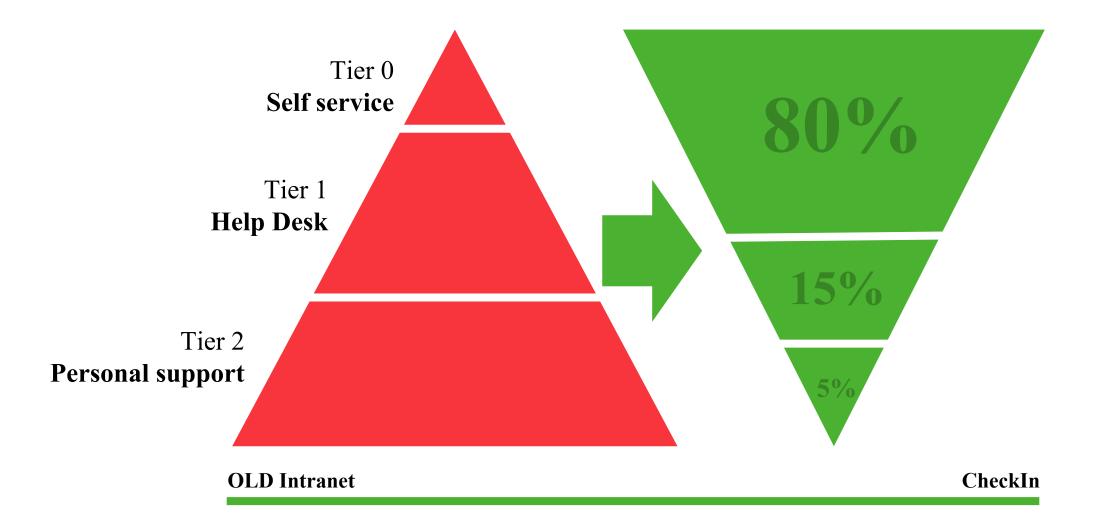


## **The Journey**



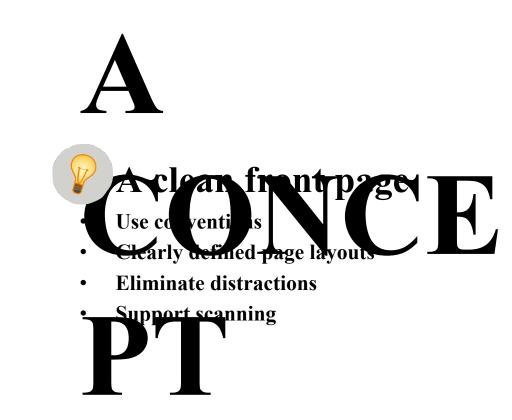


## **Purpose of CheckIn vs Old Intranet**





## What we needed





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## Where we started

• Top Tasks analysis

### • Workshops

- Usertesting
- Stakeholder management

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Tasks					
1 Find people (contact details, expertise, responsibilities)	8%	7%	3%	4%	6%
2 Absence & time registration	2%	6%	12%	0%	6%
3 Organisation chart	2%	7%	4%	5%	6%
4 Corporate news	3%	5%	5%	6%	<mark>5%</mark>
5 Invoice handling	3%	4%	5%	1%	<mark>4%</mark>
Local news/updates (business groups, departments,					
6 etc.)	3%	4%	5%	1%	4%
7 Find forms and templates	3%	3%	5%	3%	3%
8 Job vacancies	5%	3%	2%	2%	3%
9 Working away from office (access, etc.)	7%	3%	1%	4%	3%
10 How to get access to systems	0%	3%	2%	3%	3%
11 Employee benefits and offers	4%	2%	2%	2%	2%
Attendence and leave rules (holidays, parental, illness,					
12 etc.)	4%	2%	6%	1%	2%
13 Which site produces which product	3%	2%	1%	1%	2%
Collaboration and networking (communities,					
14 discussions, document sharing)	1%	2%	3%	2%	2%
My location, site (lunch, local clubs, meeting minutes,					
15 handbooks, etc.)	2%	2%	2%	0%	2%
16 Expense & travel reporting	1%	2%	5%	0%	2%
17 Find account numbers, cost centers	2%	2%	0%	2%	2%
18 IT service desk	3%	1%	2%	5%	2%
19 Policies, processes, guidelines	2%	2%	1%	3%	2%
20 Travel (booking, guidelines)	0%	3%	1%	0%	2%
20				0,10	270

#### Top Tasks of My Workplace

#### Employees' most important tasks

Yellow indicates the top 25 % of the vote, green the top 50 % of the vote and top 75 %.

	Task	Score
1	Find people (contact details, expertise, responsibilities)	269
2	Absence & time registration	258
3	Organisation chart	255
4	Corporate news	210
5	Invoice handling	176
6	Local news/updates (business groups, departments, etc.)	157
7	Find forms and templates	139
8	Job vacancies	136
9	Working away from office (access, etc.)	125
10	How to get access to systems	116
11	Employee benefits and offers	109
12	Attendence and leave rules (holidays, parental, illness, etc.)	108
13	Which site produces which product	90
14	Collaboration and networking (communities, discussions, document sharing)	88
15	My location, site (lunch, local clubs, meeting minutes, handbooks, etc.)	87
16	Expense & travel reporting	84
17	Find account numbers, cost centers	83
18	IT service desk	81
19	Policies, processes, guidelines	81
20	Travel (booking, guidelines)	77
21	Buy products and services; suppliers	75
22	Work-life balance (stress reduction, flexible working, etc.)	73
23	IT guides	71
24	Project management (model, guidelines)	69
25	Business performance dashboards (milk price, KPIs,	64
26	sales, etc.) IT operational status (alarms, notifications)	58
20	Lean (tools, documents, plans, etc.)	57

| Webbrådgivaren Sverige AB | Diakongatan 32, 216 23 Malmö, Sweden | +46 40 13 42 00 | info@wp



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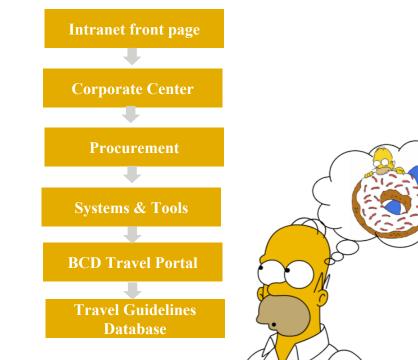
## **CheckIn's navigation** The I need to... concept

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2017

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Example: Finding the travel guideline...



CheckIn (New Intranet)

**Intranet Front page** 

"I Need To..." Handle Travel & Expenses

**Travel Guidelines** 





## **CheckIn in headlines**







## Where we ended The CheckIn front Page







f Arla Danmark
f Karolines Kekken
arla Foods amba
Arla You Lube
Press officer (Lines Brogger)





## The I need to navigation

Find Colleagues and Dairies
-----------------------------

#### > Arla Dairies > Global Phonebook

- > Organisation Chart > People News
- Buy and Order > Enter Ariba to buy > Buy Goods and Services
- > Complain about a delivery > Order meeting catering > Buy According to Policy

#### Get IT Support

- > IT Operational Status > Contact IT Service Desk > Find Tickets in ServiceNow
- > IT Academy > Find the IT Code of Conduct
- > Request IT Access

#### Communicate

- > Find Images and Videos (DAM)
- > Find Visual Identity (CVI)
- > Arla Icons and Infographics
- > Find Corporate Presentations
- > Internal Channel Overview > News editor support
- > Get access to a report > Dataload status > Get support > Request a report change

> Book Travel

> Handle Expenses

> Code of Conduct

> Find more policies

> Whistleblower

> Anti-briberv

Reporting

> Find a report

> Tools & solutions

> Find the Credit Card Policy

> Find the Global Travel Policy

> Centuri (Quality Assurance)

Manage Time and HR Data

> Report Holiday, Leave and Illness

> See and Edit Personal Data

> Access Personal Profile

Find Policies and Guidelines...

> Find Preferred Hotels

> Claim Mileage

> Rent a Car

#### Handle Invoices Handle Travel and Expenses > How to approve invoices

> Electronic Invoice Handling (EIH) > VIM - Invoices without Purchase Orders > Find eLearning about Invoice Handling > Find internal order for marketing > Find the Payment Policy > Submit vendor invoice/credit note

#### Find Templates...

> HR and Master Data Templates > Insurance Manual > Marketing and Innovation Templates > Order Business Cards

#### Manage My Job

> Employee Handbook/Personale Håndbog Find Learning > Prepare for Dialogue (People Managers) > Do Dialogue (Employee) > Recruit an Employee > Vacancies in Arla > I am new in my Job

#### Common Tools and Applications

> Concur > Ariba > Internal Team Sites > External Team Sites > SuccessFactors > Arla Business Process Portal > Find more...

#### I need to...

Find common administrative tasks that support your daily work.



checkin@arlafoods.com



## I Need to...navigation

## **Owned by Internal Global Communication**

## Maintained by our Intranet Manager

### **Criterias for the I need to...navigation:**

- Solves a specific end task (Invoice handling, Travel booking, Expense claims etc)
- Links must be relevant to >80 % of the CheckIn target group (~8000 employees)
- Yearly evaluation of the I need to... navigation. Done by the Intranet Manager.
- Links <50 hits per week should be considered taken out



	1 Find Colleagues	261 Handle Travel and Expenses	43 Handle Invoices	laude .
	<ul> <li>Global Phonebook 238</li> <li>Organisation Chart 1441</li> </ul>	803 > Book Travel 1007 > Handle Expenses 331 > Claim Mileage 10 > Find the Credit Card Policy 22 > Find Preferred Hotels 20 > Rent a Car 5 > Find the Global Travel Policy	620 > Approve Invoices 1092 > Electronic Invoice Handling (EIH) 3080 > VIM - Invoices without Purchase Orders 14 > Find eLearning about Invoice Handling 39 > Find internal order for marketing 15 > Find the Payment Policy	I need to Find common administrative tasks that support your daily work. checkin@arlafoods.com
(	Buy and Order 135	59 Find Policies and Guidelines	112 Find Templates	
	<ul> <li>&gt; Buy Goods and Services 355</li> <li>&gt; Items from Ariba 596</li> <li>&gt; Complain about a delivery 13</li> <li>&gt; Order meeting catering 24</li> <li>&gt; Buy According to Policy 11</li> </ul>	<ul> <li>14 &gt; Code of Conduct</li> <li>5 &gt; Whistleblower</li> <li>4 &gt; Anti-bribery</li> <li>90 &gt; Centuri (Quality Assurance)</li> <li>48 &gt; Find more policies</li> </ul>	SI HR and Master Data Templates 267 > IT Access Requests (Save and fill in) 3 > Insurance Manual 17 > Marketing and Innovation Templates 26 > Order Business Cards	Numbers≈ Hits per week
	56 Get IT Support	Manage Time and HR Data	Manage My Job	- Cek
	<ul> <li>&gt; Find the IT Code of Conduct 6</li> <li>&gt; IT Operational Status 116</li> <li>&gt; Contact IT Service Desk 8</li> <li>&gt; Find Tickets in ServiceNow 573</li> <li>&gt; IT Academy 98</li> </ul>	1498 > Report Holiday, Leave and Illness 346 > See and Edit Personal Data 106 > Access Personal Profile	128 > Employee Handbook/Personale Handboo 79 > Find Learning 84 > Prepare for Dialogue (People Managers) <1 > Do Dialogue (Employee) 53 > Recruit an Employee 576 > Vacancies in Arla 36 > I am new in my Job	
	20 Communicate	27 Reporting	Common Tools and Applications	
	<ul> <li>21 &gt; Arla Icons and Infographics</li> <li>19 &gt; Find Images (Mediawizard)</li> <li>4 &gt; Find Visual Identity (CVI)</li> <li>3 &gt; Internal Channel Overview</li> <li>3 &gt; News editor support</li> <li>21 &gt; Find Corporate Presentations</li> </ul>	107 > Find a report 9 > Get help to understand a report 10 > Get access to a report 4 > See data load status 4 > Get technical support <1 > Request a report change	179 > Concur 402 > Ariba 932 > Internal Team Sites 42 > External Team Sites 1236 > SuccessFactors 404 > Find more	
33	27 June 2017			

Arla

G

## How we would like the navigation to look After review

Approve Invoices       > Book Travel       > Buy Goods and Services         Electronic Invoices Handling (EIH)       > Claim Milage       > Go to Ariba         VIM - Invoices without Purchase Orders       > Handle Expenses       > Go to Concur         Manage Time and HR Data       Manage My Job       Get IT Support         Access Personal Profile       > Employee Handbook /Personale Håndbog       > Find Tickets in Service Now         Prepare for Dialogue (People Managers)       > See IT Operational Status         See and Edit Personal Data       > Vacancies in Arla         Find Learning       Find Colleagues       Find Policies and Guidelines         Go to Learning Library       > Global Phonebook       > Go to Policy Portal         Go to T Academy       > Organisation Chart       > Anti-bribery         New in Arta or Job?       People News       > Code of Conduct         Find Templates and Reports       Find Tools and Applications       > Whistleblower			
Electronic Invoice Handling (EIH)       > Claim Milage       > Go to Ariba         VIM - Invoices without Purchase Orders       > Handle Expenses       > Go to Concur         Manage Time and HR Data       Manage My Job       Get IT Support         Access Personal Profile       > Employee Handbook /Personale Håndbog       > Find Tickets in Service Now         Report Holiday, Leave ans Illness       > Prepare for Dialogue (People Managers)       > See IT Operational Status         See and Edit Personal Data       Find Colleagues       Find Policies and Guidelines         Go to Learning Library       > Global Phonebook       > Go to Conduct         Go to II Academy       > Organisation Chart       > Anti-bribery         New in Arla or Job?       Pind Tools and Applications       > Kind Tools and Applications         Find Templates and Reports       Find External Team Sites       > Find External Team Sites	Handle Invoices	Handle Travel and Expenses	Buy and Order
<ul> <li>Access Personal Profile</li> <li>Employee Handbook /Personale Håndbog</li> <li>Prepare for Dialogue (People Managers)</li> <li>See and Edit Personal Data</li> <li>Find Colleagues</li> <li>Find Policies and Guidelines</li> <li>Go to Learning Library</li> <li>Go to Learning Library</li> <li>Go to IT Academy</li> <li>Organisation Chart</li> <li>New in Arta or Job?</li> <li>Find Tools and Applications</li> <li>All Templates</li> <li>Find External Team Sites</li> </ul>	<ul> <li>Approve Invoices</li> <li>Electronic Invoice Handling (EIH)</li> <li>VIM - Invoices without Purchase Orders</li> </ul>	> Claim Milage	> Go to Ariba
Report Holiday, Leave ans Illness       > Prepare for Dialogue (People Managers)       > See IT Operational Status         See and Edit Personal Data       > Vacancies in Arla       > See IT Operational Status         Find Learning       Find Colleagues       Find Policies and Guidelines         Go to Learning Library       > Global Phonebook       > Go to Policy Portal         Yew in Arla or Job?       > Preople News       > Code of Conduct         Find Templates and Reports       Find Tools and Applications       > Whistleblower	Manage Time and HR Data	Manage My Job	Get IT Support
Go to Learning Library       > Global Phonebook       > Go to Policy Portal         Go to IT Academy       > Organisation Chart       > Anti-bribery         New in Arla or Job?       > People News       > Code of Conduct         Find Templates and Reports       Find Tools and Applications       > Whistleblower         All Templates       > Find External Team Sites       > Code of Conduct	<ul> <li>Access Personal Profile</li> <li>Report Holiday, Leave ans Illness</li> <li>See and Edit Personal Data</li> </ul>	> Prepare for Dialogue (People Managers)	
Go to IT Academy       > Organisation Chart       > Anti-bribery         New in Arla or Job?       > People News       > Code of Conduct         Find Templates and Reports       Find Tools and Applications       > Whistleblower         All Templates       > Find External Team Sites       > Code of Conduct	ind Learning	Find Colleagues	Find Policies and Guidelines
All Templates > Find External Team Sites	<ul> <li>Go to Learning Library</li> <li>Go to IT Academy</li> <li>New in Arla or Job?</li> </ul>	> Organisation Chart	> Anti-bribery > Code of Conduct
	Find Templates and Reports	Find Tools and Applications	
	<ul> <li>All Templates</li> <li>Find a Report</li> <li>IT Access Requests (Save and fill in)</li> </ul>	> Find Internal Team Sites	



# BUILDING SERVICE

PORTAIS

35 27 June 2017



## Service Portals One Concept

A **Service Portal** is a site on CheckIn where employees can get quick access to tools, services and information offered by a business group, department or area in Arla







## **Examples of Service Portals implemented**

HR			
I NEED TO WORKING WIT	H. ABOUTARLA YOUR L	CATION	
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#### Finance, Legal & IT

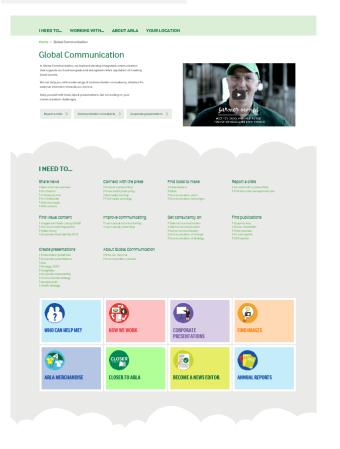




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Handle Invoices > Approver Indiane > Indiane Comment Registrement > Save ID Floor / Duarting desequencies > Comes Landy Function > Comes Landy Invoice > Comes Landy Invoice > Save ID Floor > Save ID Flo	Do Bookkeeping > Creany Juan Vauker / Amrusis > Recent of accurren > Recent of accurren > Recent of accurrent > Recent of accurrent	Work with Flak & Compliance > Access to 69 > Colling and Control Formwork > Althour Control > Engine Tables > Internation Geology > Found Strikey	Learn more / E-Learning > Learn vibus theotemping > highest denses WC > Costing Writewise > Breiter Cooperation			
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#### **Global Communication**



#### COMMUNICATION NEWS





### **BUILDING A SERVICE PORTAL** STEP BY STEP



# GOVERNANCE



## How to make sure you don't end up where you started

## Melbourne

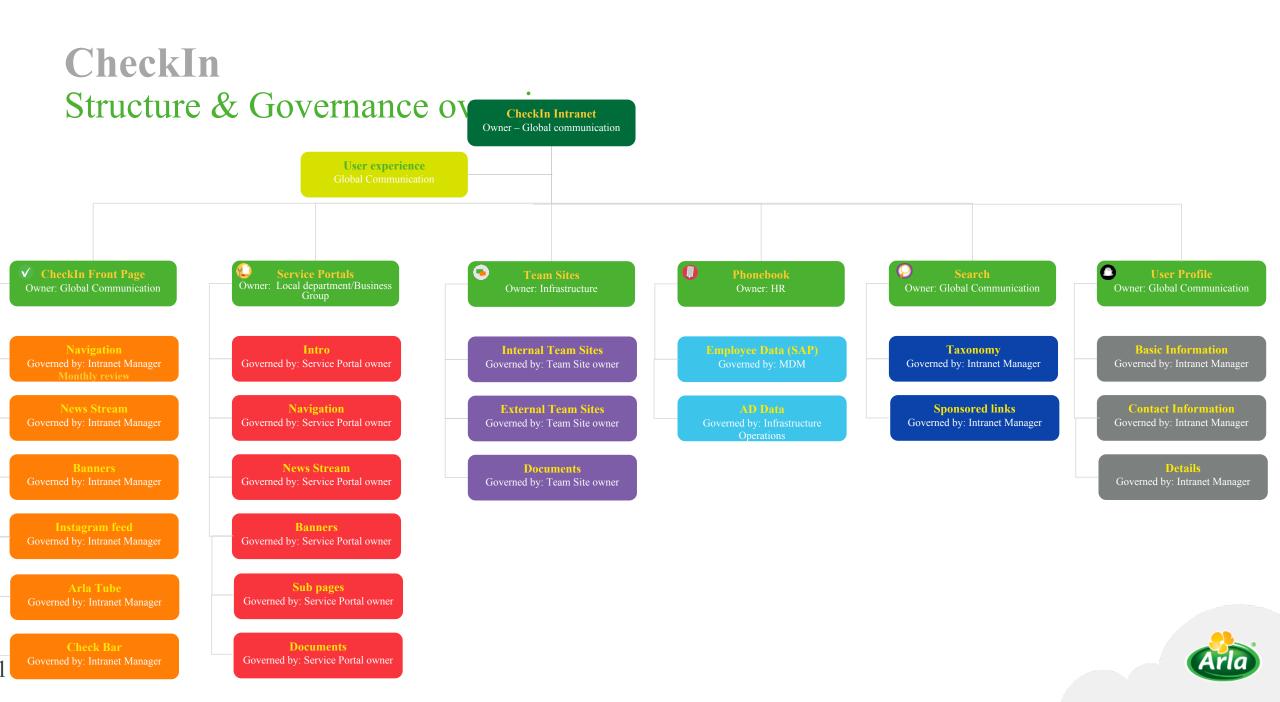
Welcome to our sign We constantly strive to give you the best guidance you can get. Our values are

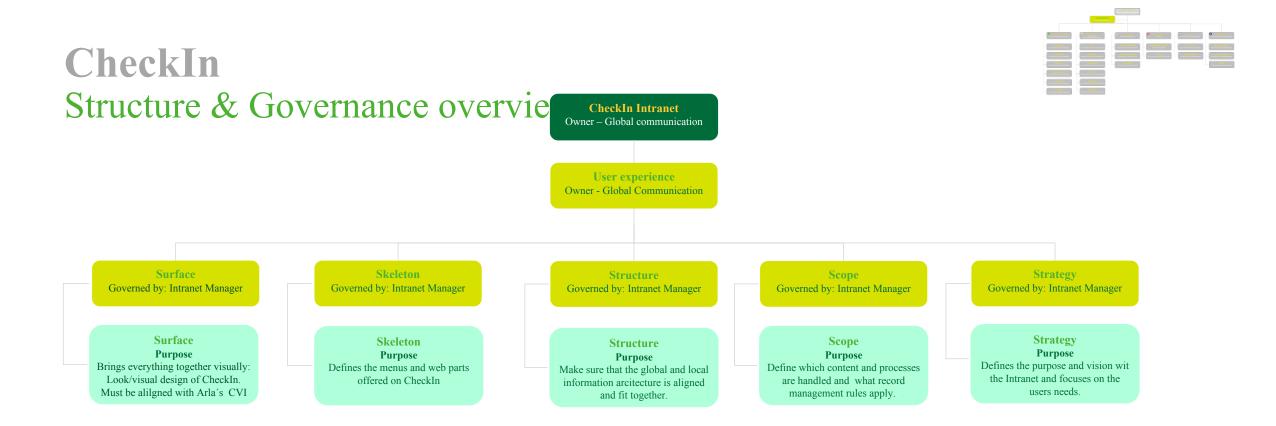
- Simplicity

- Customer focused
- **Responsibility**

If you are travelling to Melbourne you show



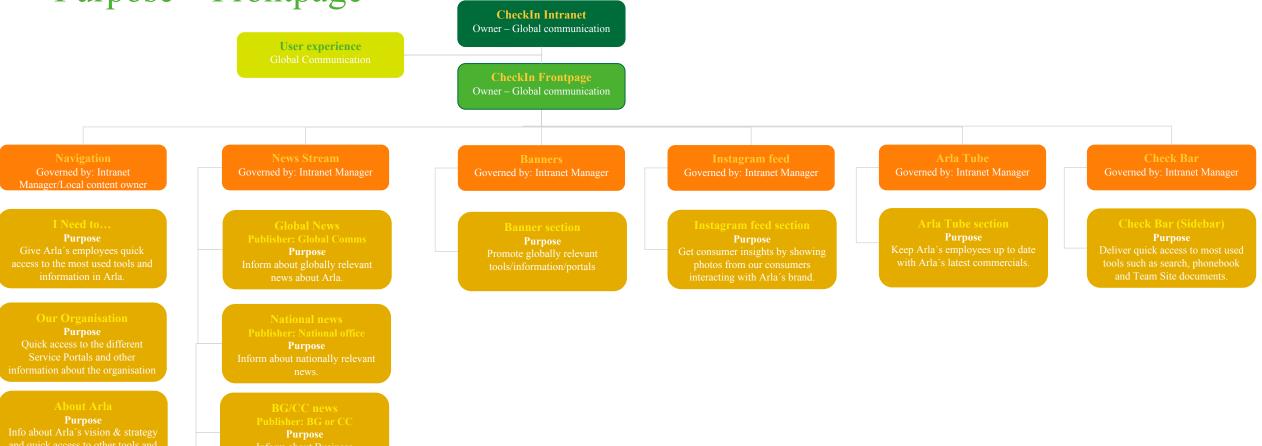




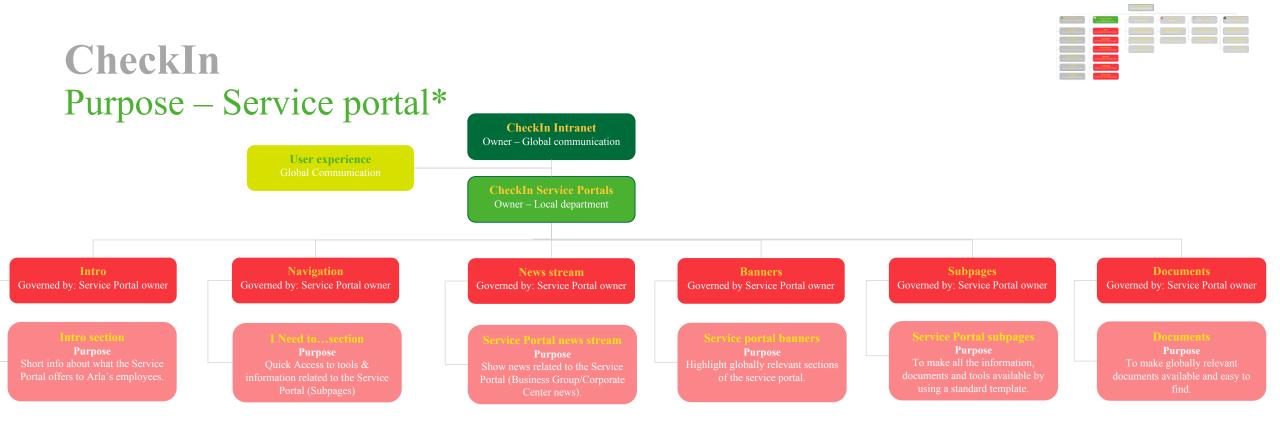




## **CheckIn** Purpose – Frontpage







\*See presentation about Service Portals to get more detailed information about the purpose and content



## **CheckIn Governance**

One document that describes everything that should be done during a governance review

Checkin			BUSINESS AND CONTENT GOVE	RNANCE								-			
Activities per year 💌	Only project related 💌	Responsible	What to do	Jan	Feb	Mar	Арг	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
KPI reporting		Intranet Manager	Report identified KPIs to Intranet Owner	н	я	н	н	н	н	н	н	н	н	н	ж
Stats reporting to stakehol	ders	Intranet Manager	Create automatic reports with statistics to Service Portal Owners & News editors	×	8	*	8	*	ж	ж	*		ж	×	
SteerCo meetings		Business Project manager	Arrange and facilitate meetings. Coordinate agenda with IT Project manager and Intranet owner												
2	×		Arrange and facilitate meetings. Coordinate agenda with	ж		*	н		н		ж	ж		ж	
Reference Group meetings		Intranet Manager	Business Project manager. Align plan with business activities. Coordinate with Intranet		н			н			н				н
Project Change manageme	ж	Business Project manager	manager, Intranet Owner, IT Project manager and Change	×	ж	×	ж	8	ж	ж	ж	8	ж	ж	ж
Ongoing change activities		Intranet Manager	Change activities after project has closed. Coordinate releases with Intranet manager, Business Project			L	1								
Service releases		IT Project manager	Manager, Intranet Owner								ж			н	
Satisfaction survey		Intranet Manager	Get yearly survey score from IT Coordinate with IT architect what the scope is for the platform	ſ											
Solution strategy		Intranet Manager	(new add ons/improvements etc)	×											
Content strategy		Intranet Manager	Validate content strategy based on best practices User Experience	н											
Surface		Intranet Manager	Make sure that CheckIn visual design is aligned with Arlas CVI												×
Skeleton		Intranet Manager	Evaluate if web parts and menus fulfills the business needs and												8
			are userfriendly Make sure that global and local content is structured in a												
Structure		Intranet Manager	userfriendly way. Make sure that content is placed on the right portals (Policies on the policy portal, forms and templates on the forms & templates nortal ercl												×
Scope		Steering Committee/Intranet.ow.ner	Review if there are any changes to which content we should handle on Checkin. Should be handled as part of the content straterur review												н
Strategy		Steering	Review if the purpose and vision is still aligned with the Business												×
		Committee/Intranet owner	needs and corporate strategy. Checkin Frontpage												
Navigation		Intranet Manager	Review if the navigation gives employees quick access to the most used tools in Arla. Discuss this with the reference group,												
Navigation		-	Analyze userfriendliness by doing user tests. Use statistics as			×						×			
- My location tab		Local content owner	Review if links are working and if relevant content is up to date and if new content should be part of the tab.	*											
News Stream		Intranet Manager	Review features for users and editors (CMS). Review variety and	н							н				
Banners		Intranet Manager	quality of news content. Review if new features to the banner section is needed. Review	8											
Danners			if Banner section is promoting the right areas on CheckIn. Review if content is appropriate. Review if we follow the right	*											
Instagram Feed		Intranet Manager	Eags. Consult the digital team and local business group (CSE, CDK, CFI, CCE, CIN)	×	ж	ж	8	ж	×	ж	я	ж	×	×	ж
Arla Tube		Intranet Manager	Review if new features to the Arla Tube is needed	ж							н				
			Review if the Arla tube needs to be updated with a new video. Review features in the Check Bar. Are they aligned with	×	ж	ж	н	ж	×	ж	н	н	ж	ж	н
Check Bar		Intranet Manager	business needs? Discuss with the reference group	8							н				
Footer		Intranet Manager	Review features & content in the footer	×							ж				
			Service Portals												
Intro			Review if text intro and call to action buttons are up to date.			A						В			
Navigation		Service Portal owner	Review if navigation and links are up to date & fits user needs based on user statistics and user feedback. Consult local content owners to verify.			A						в			
News Stream		Intranet Manager	Same as News Stream on Front page.			А						в			
Banners			Review if Banner section is promoting the right areas on the			A						в			
			Service Portal. Consult local content owners to verify. Content owners/editors to review if content on subpages are up												
Subpages			to date, if the pages are used and that links are up to date.			A						в			
Documents		Service Portal Owner	Consult with Service Portal owner. Content owners/editors to review if documents are up to date			A						в			
bocuments		Selvice Portar Owner	and that links are working. Consult with Service Portal owner. Team Sites			~						0			1
Internal Team Sites		Infrastructure Operations	Semi-automatic review if site is still active (automatic process)			8						8			
External Team Sites			Semi-automatic review if site is still active (automatic process)			ж						ж			
<b>.</b>		MDM	Phonebook												
Employee Data AD Data			Follow up on data quality with MDM. Track progress. Follow up on AD data quality.				*								
			Search												
-Facets (language, location etc.)		Intranet Manager	Review if more or less language variations (e.g. policy pages) are needed. Review if locations (nations & office) needs to be added. Consult with				я						я		
- Metadata (Channels, key words)		Intranet Manager	Review amount of news channels (sufficient?)		ж			_							
- News keywords		News editor/Global	Review if news keywords are up to date. Remove double												
- news keywords Policy keywords and tags		Communication Intranet Manager	words/wrong spelling if any. Review if policy keywords and tags are up to date.		*			_							
Policy keywords and tags Best bets		Intranet Manager	Analyze search statistics and develop best bets that helps	×	Ĵ		*	*	8	8	*	8	*	8	,
		manechanager	employees find most searched infromation/tools faster. User Profile	^	^	^	^	^	^	^	^	^	^	^	
Basic Information		Intranet Manager	Review if engagement is needed to upload picture, fill out	×	_	_	_				_		_		
basic mormation		intranetmanager	"about me" or "ask me about".	×											



### **Escalation model** If you did not agree with us



**Steering Committee** 



**Internal Comms Director** 

**Intranet Manager** 



User testing (A/B) mostly prevents the escalation of discussions



# RESULTS





### Results

#### 78 % 80 % of all navigation visit CheckIn daily or activity is initiated at least a couple a time through the I need per week to...navigation ....we are just at the beginning of the User satisfaction journey increased from 62 Main reason to visit (Bottom of lowest peer Visits to solve specific group) to 68 (Top of tasks has increased from 45% to 80 % medium peer group)

Ario

primo 2016.



# LEARNINGS





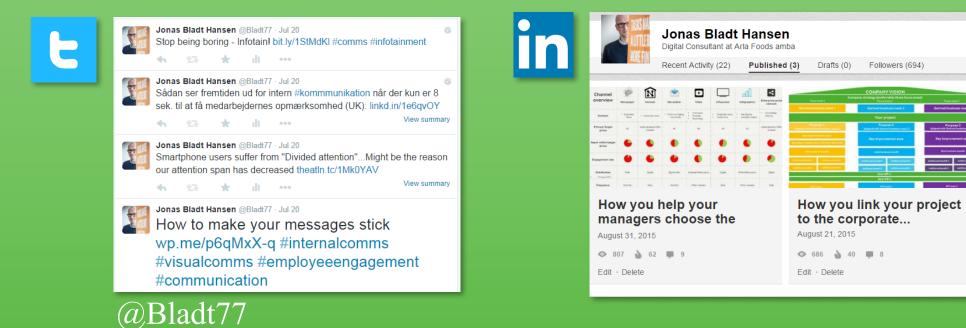
## **Key Learnings**

- Identify the core tasks in the business and prioritise
- Ask: "What's in it for the user", and then "How" and "Why"
- Make sure you have a clear concept when you approach your stakeholders
- Use mockups to show exactly what you mean
- Be as data driven as possible and discuss your findings with the users to verify and or get a deeper understanding
- Make compromises if you need to, but make sure that they know you will evaluate and can revise later



## THANK YOU







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How to make your internal

messages stick

1,066 68 13

August 15, 2015

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